### The Challenge of Restructuring Securitized Commercial Loans

**December 11, 2008** 







Tom Muller Ellen Marshall Bill Whalen

### **Speakers**



Tom Muller, Manatt, Phelps & Phillips, LLP, Partner in the Real Estate and Land Use Group

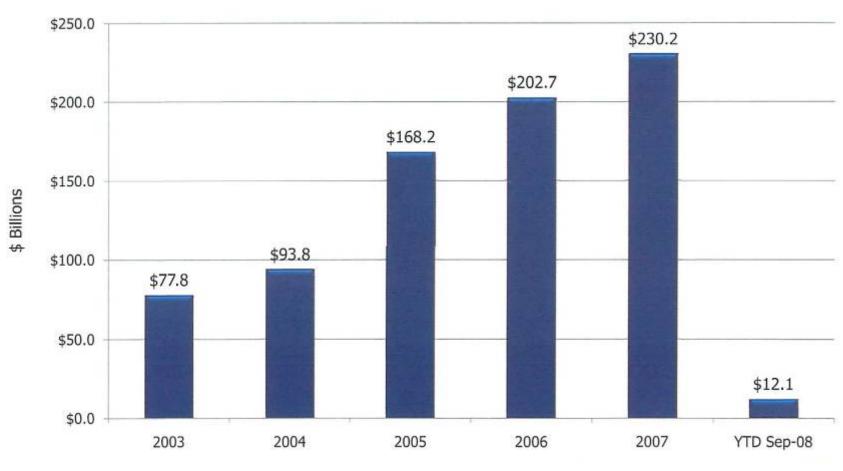


Ellen Marshall, Partner, Manatt, Phelps & Phillips, LLP, Co-Chair of the Banking and Financial Industry Group



Bill Whalen, Wachovia Securities, Managing Director

### **US CMBS Originations**



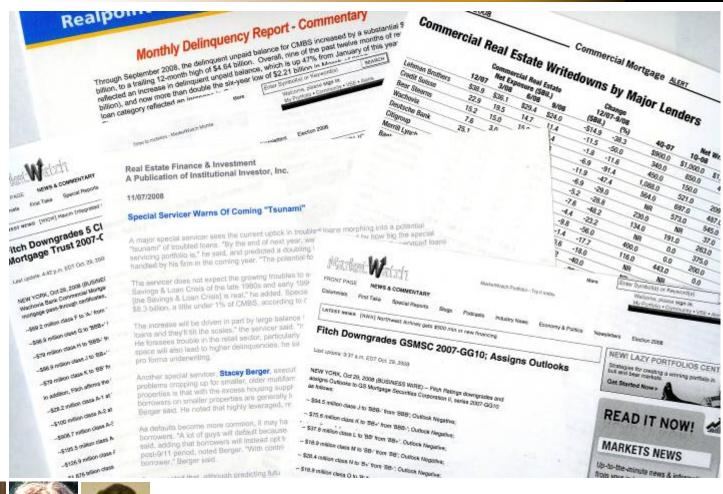






Source: Commercial Mortgage Alert

### **CMBS** Delinquencies Increase









# Commercial Mortgage-Backed Security (CMBS) Transaction

### manatt

#### Obtain assets into the warehouse

Loan Processes

- **š** Sourcing
- **š** Underwriting
- **š** Funding
- š Hedging

#### Controls/Risk Management

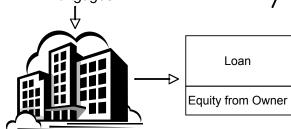
Preliminarily determine loan eligibility for inclusion in the securitization

Due diligence (e.g. site inspections)

Credit approval (1146 process)

Manage market risk on hedge

#### Commercial Real Estate Mortgages









#### **Create CMBS Securities**

Structure bonds based on rating agency methodology Present to Rating Agencies to obtain bond ratings
Coordinate third party and legal engagements

#### Controls/Risk Management

**Rating Agencies** 

Well defined policies and procedures (see key metrics page)

Transaction Review Template



Warehouse of Commercial Real Estate Mortgages

#### Distribute Securities

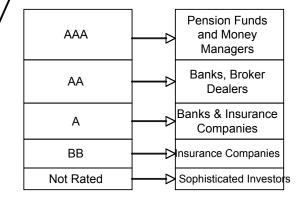
Manage Syndicate distribution Investor Roadshows

Sales/Inquiring with clients

#### Controls/Risk Management

Commitments Committee

Know Your Customer (KYC) processes to ensure suitability



#### Who's Your Banker Now?









#### **Master Servicers**













PRUDENTIAL MORTGAGE CAPITAL COMPANY
PRUDENTIAL INVESTMENT MANAGEMENT







#### **Internet Research Tools**





SMARTView

	OVERVIEW	Special Reports					
	RATINGS Issuer List	Premium research: You are not currently logged in as a FitchResearch subscriber or are not subscribed to this area of content Please click report title for more information.					
	RESEARCH & REPORTS	☐ Premium research: As a FitchResearch subscriber, you have access to this area of content.					
	Special Reports Criteria Reports	50 Preview: A preview of this premium research is available for non- subscribers.					
	Presale Reports	Jump to page > ■ 1 of 3 0					
	Zan Talania	04 Dec 2008 U.S. CMBS Servicers Under Stress - Bankruptcies and Mergers/Consolidations					
	Headlines	03 Dec 2008 Global Structured Finance Originator Evaluations					
	Newsletters Issuer Data Requirements	02 Dec 2008 A Bone of Contention? - LTV Covenant Paralysis in European CMBS - Amended					
	SURVEILLANCE	25 Nov 2008 Australian CMBS; Maturity Hump Approaching (Australia CMBS)					
	SMART	20 Nov 2008 U.S. CMBS Surveillance					
	TOOLS	14 Nov 2008 Global Structured Finance Quarterly Rating Review Q308 (Global Structured Finance) - Amended					
	SMARTView						







#### **Internet Research Tools**



- Enter your keyword(s) below or select from the categories list to get started.
- · Search for Documents
- Search for Clauses
- Browse Document Categories

Search by Document or Deal Type	0 ar 1900	t pepular swarch.	(s
Dealt/Document Category		Governing Law	
All	- 0	Select	. 0
Specific Document Type			
All	ф		
earth by Full Test			
Search by Full Text Enter one or two to	opvorto. B	calcan connectors are permitted. Use atom	or with other sea
Document Title		Document Full Text	
			Pull Test Source
and be Common Information or Law Plans			
nuck by Company Information or Lev Plans			
Search by Company Information or Law Pleas Search by Company Information or	I aw Fin	Ti. Fritar one or han language	
Search by Company Information or Lev Pleas Search by Company Information or	Law Fin	Til Enforces or two keywards.	
Search by Company Information or	Law Fin		
Search by Company Information or Deal Parties (Fearch for our Harty)	Law Fin	Ti Enter one or two laywards.  Law Pinn (glessifeNe)	
Search by Company Information or	Law Fin		
Search by Company Information or Deal Parties (Fearch for one Party)	Law Fin	Law Firm (g'osnilable)	
Search by Company Information or Deal Parties (Search for one Photy) equity office Chance office	Law Fin		
Search by Company Information or Deal Parties (Fearch for one Photy) equity office Chance office Industry	Law Fin	Law Firm (g'osnilable)	
Search by Company Information or Deal Parties General for our Pluty's equity office General for  General Search Searc	Law Fin	Law Firm (g'osnilable)	
Search by Company Information or Deal Parties Genrel for one Party) equity office Chance offer traketry Select 4 :	Law Fin	Law Firm (g'osnilable)	
Search by Company Information or Deal Parties General for our Pluty's equity office General for  General Search Searc	Law Fin	Law Firm (g'osnilable)	



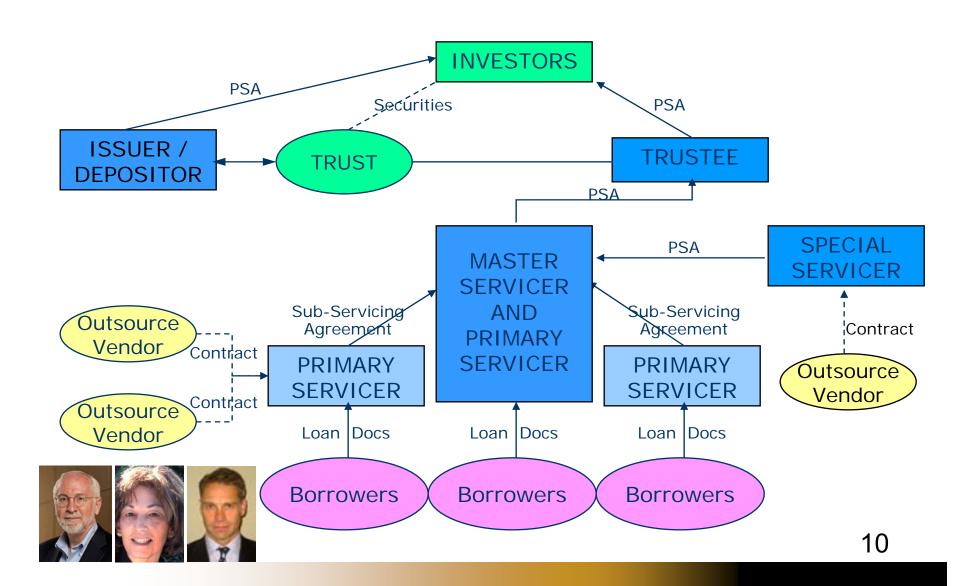
Search Tips







#### **Securitization Structure**



### **First-loss position**









#### **First-Loss Position**

#### **Buyers of US CMBS B-Pieces in 2007**

-- 12/31/2007

Figures represent total size of deals

		2007 Issuance (\$Mil.)	No. of Deals	Market Share (%)	2006 Issuance (\$Mil.)	No. of Deals	Market Share (%)	'06-'07 Change (%)
1	Centerline	\$45,989.1	18	25.8	\$16,805.0	9	10.4	173.7
2	LNR Partners	29,069.6	8	16.3	38,195.1	14	23.6	-23.9
3	American Capital Strategies	27,404.9	7	15.4	23,481.8	9	14.5	16.7
4	Anthracite Capital	19,679.1	7	11.0	10,504.3	5	6.5	87.3
5	CWCapital	16,756.8	4	9.4	16,301.4	6	10.1	2.8
6	J.E. Robert Cos.	10,253.8	3	5.7	17,866.4	7	11.0	-42.6
7	Presidio Investments	8,693.3	4	4.9	0.0	0	0.0	
8	Hyperion Brookfield	6,073.7	2	3.4	16,253.7	5	10.0	-62.6
9	ING Clarion	5,379.0	2	3.0	6,326.0	2	3.9	-15.0
10	Redwood Trust	3,554.4	1	2.0	13,277.3	4	8.2	-73.2
11	Five Mile Capital	2,978.9	1	1.7	0.0	0	0.0	
12	J.P. Morgan	2,632.2	2	1.5	0.0	0	0.0	
	Citigroup	0.0	0	0.0	2,747.4	1	1.7	-100.0
	Total (with unrated classes)	178,465.0	57	100.0	161,758.4	62	100.0	10.3







Source: Commercial Mortgage Alert

### Servicer's Authority

- Collect loan payments
- Distribute funds
- With the special servicer, process requests for consents, enforce remedies
- Report to investors, rating agencies and others
- Record reconveyances at payoff
- Maintain loan and pool-level records







### The Servicing Standard

... the same care, skill, prudence and diligence with which the Servicer generally services similar mortgage loans with similar borrowers ... giving due consideration to customary and usual standards of practice of prudent institutional commercial mortgage lenders servicing their own loans ... with a view to the maximization of the recovery on such Mortgage Loan on a net present value basis ...

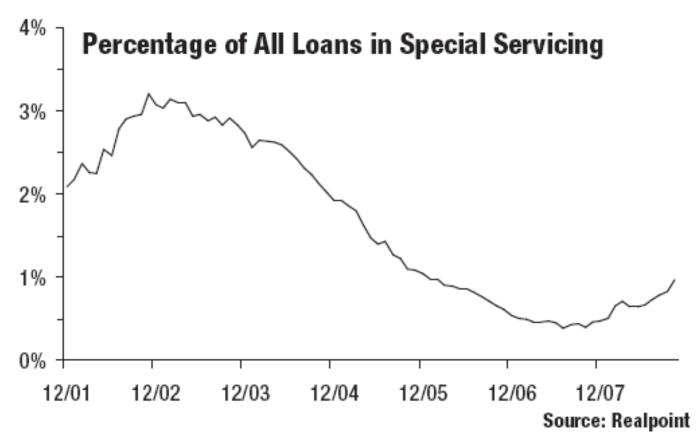






# So What *Is* the Custom in the Industry?

## manatt









### Transfer to the Special Servicer









### **Rights of Controlling Class**

#### Vary widely, but may include:

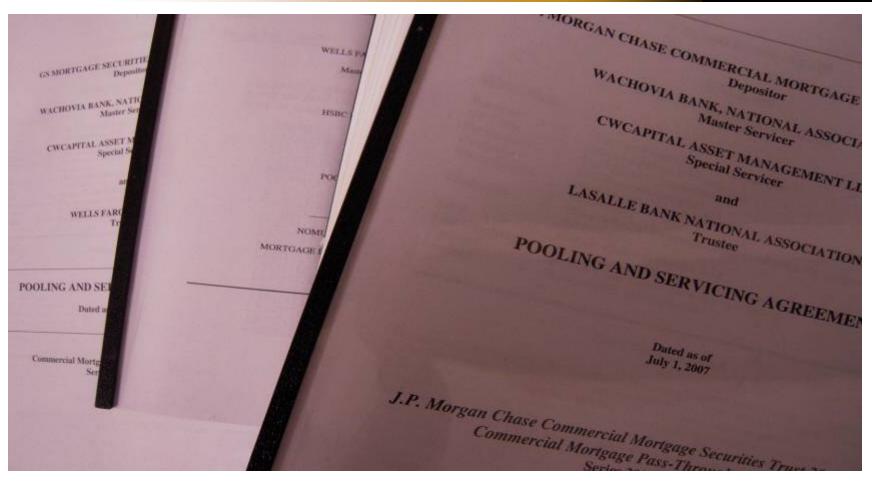
- No particular special rights
- "Advise" special servicer
- Take over special servicer's role
- Veto a special servicer action
- Option to buy defaulted loan at its "fair value"







### **Pooling and Servicing Agreement**

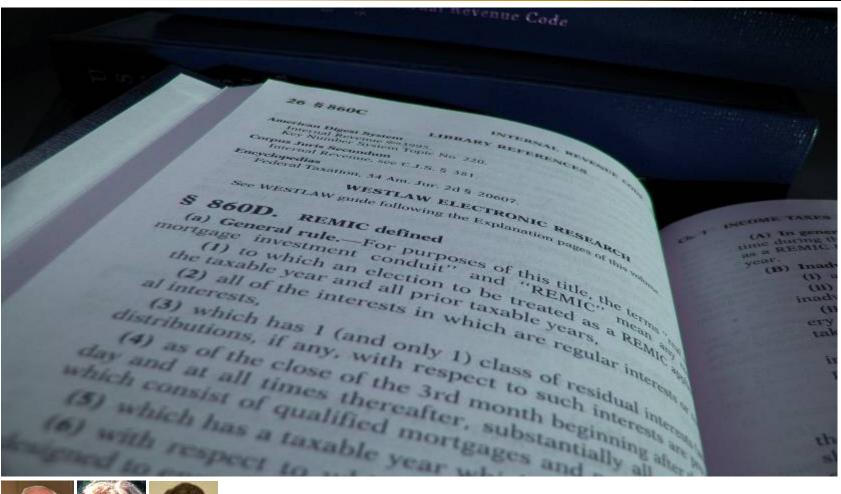








#### **REMIC Rules**









### **Accounting Rules**

- FAS 140 and FIN 46(R)
- Sponsor cannot "control" the assets







#### **REMIC Rules**

- Modification of the loan is permitted if:
  - Change is not "significant" or
  - Loan is in default or reasonably expected to become in default







### **Alternatives: Buy the Loan?**









### **Special Servicers**





























### **Rating Agencies**













#### What Can a Borrower Negotiate?

- Interest forbearance—5 years or 50% of term
- Change yield by <25 bp</li>
- Extend maturity, if doesn't affect yield too much
- Principal forgiveness?
- Add collateral
- Add guarantor, and forbear







#### What Can a Borrower Negotiate?

# If a <u>default</u> exists or is imminent, there may be many more choices:

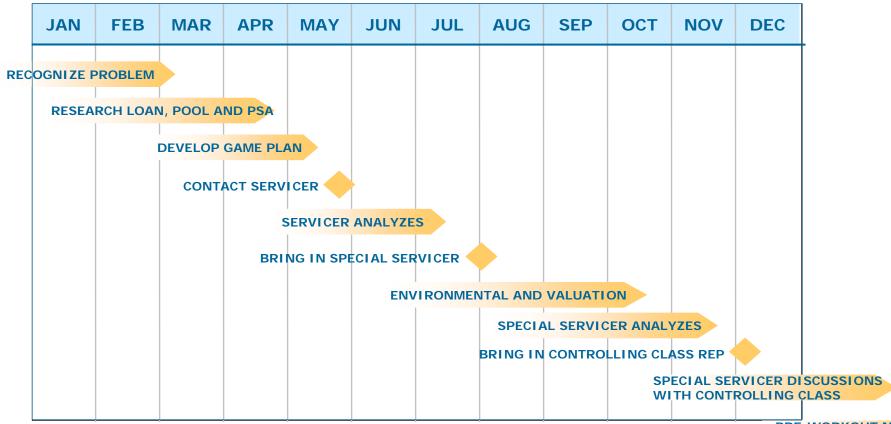
- Release guaranty in exchange for keys?
- Equity participation in exchange for forbearance?
- Short sale?
- Forgive principal?
- Others???







### **Process and Timing**









PRE-WORKOUT NE WITH BORROWER

**WORKOUT NE** 

FI

### **Closing Take-Aways**

- It's complicated—start early
- Have a plan that provides best NPV—and be able to prove it
- Be prepared to sell the plan, and the incredible horribles if it's not accepted
- Be prepared to explain it all in writing







### **Speakers**

#### Tom Muller

Manatt, Phelps & Phillips, LLP 310-312-4171 tmuller@manatt.com

#### Ellen Marshall

Manatt, Phelps & Phillips, LLP 714-371-2508 emarshall@manatt.com

#### Bill Whalen

Wachovia Securities 415-490-1203 bill.whalen@wachovia.com





