

National Health Data Summit: Realizing the Promise of All-Payer Claims Databases

December 6, 2022

Presenter and Speaker Biographies

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Presenter and Speaker Biographies

Summit Lead Presenter and Moderators

Team member



Kevin McAvey

Director

Manatt Health Strategies

Biography

Kevin McAvey is a director at Manatt Health Strategies, where he advises states on how to develop health data capacity in their agencies and markets to advance policy, program, and regulatory goals. Kevin specializes in developing comprehensive data strategies for state Medicaid, social services, public health, and health insurance agencies and in designing philanthropic investment strategies that catalyze market change. Kevin is widely published on the topics of health care data, data exchange, and data use innovations.

Prior to joining Manatt, Kevin was associate director of analytics at Massachusetts' Center for Health Information and Analysis (CHIA), where he helped design and implement the nation's first state cost growth benchmarking program and bring the state's All-Payer Claims Database (APCD) online for ongoing analytic use. He was one of the state's first APCD programmers and served as its business representative in the cross-state drafting of the first national APCD Common Data Layout.

Kevin serves on the board of directors of the National Association of Health Data Organizations (NAHDO) and the Association of Public Data Users.



Joel Ario

Managing Director

Manatt Health Strategies

With 30 years of experience shaping and implementing public health policy at the state and federal levels, Joel Ario provides strategic consulting and analysis on health care policies and institutions, with an emphasis on the evolving role of health insurers in delivering public and commercial coverage under various regulatory frameworks. He represents state governments, health plans, hospitals, foundations, and other entities.

Joel's experience includes two decades of leading health insurance reform efforts for state and federal governments. As director of the Office of Health Insurance Exchanges at the U.S. Department of Health & Human Services, he worked closely with states and other stakeholders to develop the regulatory framework for exchanges, including the rights and responsibilities of states and the federal government in expanding coverage.

On the state level, Joel served as Pennsylvania Insurance Commissioner and Oregon Insurance Commissioner. He also served on the executive committee of the National Association of Insurance Commissioners and was an NAIC officer.

A well-known speaker on health care reform, Joel serves as an advisor to the Robert Wood Johnson Foundation in support of its work with states and has written extensively on how the ACA has impacted health insurance markets.

Congressional Speaker

Team member



Don Beyer

U.S. Representative

Virginia's 8th District

Biography

Don Beyer is serving his fourth term as the U.S. Representative from Virginia's 8th District, representing Arlington, Alexandria, Falls Church, and parts of Fairfax County. He serves as chairman of Congress' Joint Economic Committee, on the House Committee on Ways and Means, and on the House Committee on Science, Space and Technology, where he chairs the Space Subcommittee. He is co-chair of the New Democrat Coalition's Climate Change Task Force.

Don was Lieutenant Governor of Virginia from 1990 to 1998. His signature work as lieutenant governor included advocacy for Virginians with disabilities and ensuring protections for Virginia's most vulnerable populations as the commonwealth reformed its welfare system in the mid-1990s. He was Virginia's Democratic nominee for governor in 1997.

After leaving office, Don spent 14 years as chair of Jobs for Virginia Graduates, a highly successful high school dropout prevention program, and was active for a decade on the board of the D.C. Campaign to Prevent Teen Pregnancy. As chair of the Virginia Economic Recovery Commission, he helped pass permanent pro-business reforms and was co-founder of the Northern Virginia Technology Council.

President Obama nominated Don in 2009 to serve as ambassador to Switzerland and Liechtenstein. He used his position to advocate for stricter sanctions to compel Iran to begin nuclear disarmament discussions. As ambassador, Don was integral to U.S. Department of Justice efforts to halt the abuses of Swiss bank secrecy by wealthy Americans.

Don has spent four decades building his family business in Northern Virginia after having held a summer job at a car dealership in 1974. He is a graduate of Williams College and Gonzaga College High School in Washington, D.C. He was named a Presidential Scholar by President Lyndon Johnson.

Don has four children and two grandchildren. He and his wife, Megan, live in Alexandria, Virginia.

National Catalysts

Team member



Kathy Hempstead

Senior Policy Advisor

Robert Wood Johnson Foundation

Biography

Katherine Hempstead is a senior policy adviser at the Robert Wood Johnson Foundation. She works on healthcare issues, mostly those related to health insurance, costs, and access to care. In her work in the policy unit, she seeks to inform policy discussions at the federal and state level by making data and analyses widely available. She is particularly interested making new sources of data that have the potential to inform policy available to researchers and the public sector.

Katherine joined the Foundation in 2011. Prior to that, she was the director of the Center for Health Statistics in the New Jersey Department of Health, where she focused on analysis and dissemination of major data sets including vital statistics, hospital discharge data, and the Behavioral Risk Factor Surveillance System. In this role she became involved in a number of CDC surveillance projects, and led New Jersey’s participation in the National Violent Death Reporting System. During this time, she also worked at New Jersey’s Office of the Attorney General, where she led the internal evaluation of several criminal justice initiatives and participated in other analytical projects. Katherine also served on the faculty at the Rutgers Center for State Health Policy, where she is still a visitor.

Katherine received a PhD in Demography and History from the University of Pennsylvania, where she also received a bachelor’s degree in history and economics. She was a post-doctoral fellow at Princeton University’s Office of Population Research at the Woodrow Wilson School. Katherine has taught history, public policy, and biostatistics in various settings. She frequently speaks and writes about health insurance and other healthcare topics. She is also an active researcher, and has authored numerous articles in the peer reviewed literature.



Frederica Stahl

Director of Healthcare Data and Markets

Peterson Center on Healthcare


Frederica Stahl is Director of Healthcare Data and Markets for the Peterson Center on Healthcare. As Director, she is responsible for designing and implementing the Center's programmatic data and purchaser strategies. Her work aims to advance the Center's mission to transform U.S. healthcare into a high-performance system by working on systemic initiatives that encourage healthcare purchasers' actions to improve quality and control healthcare costs.

In this role, Frederica is responsible for forming strategic partnerships with other foundations and key partners, including states, purchasing groups, researchers, health system leaders and practitioners. She identifies, develops and oversees emerging investment opportunities and collaborations that will help deliver higher-quality care and lower costs, increase data transparency and create an environment for change.

Before joining the Center, Frederica worked in health information sciences, first as a researcher at Columbia University and the University of Cambridge, and from 2012 on as an entrepreneur and operations lead building an electronic patient record release company, Chart Request, which was acquired in 2015.

Frederica received an MPhil in Quantitative Biological Anthropology from Cambridge University and a BA in History of Science from Harvard College.

Federal-State Roundtables Panelists

Team member	Biography
 <p data-bbox="203 730 451 772">Nancy De Lew</p> <p data-bbox="203 787 552 850">Associate Deputy Assistant Secretary for Health Policy</p> <p data-bbox="203 865 646 991">Office of Health Policy, Office of the Assistant Secretary for Planning and Evaluation, U.S. Department of Health and Human Services</p>	<p data-bbox="662 466 1404 772">Nancy De Lew is the Associate Deputy Assistant Secretary for Health Policy in the Office of the Assistant Secretary for Planning and Evaluation at HHS. She serves as the senior career official in the Office of Health Policy where she leads a team of people who apply their skills in policy development, strategic planning, research, and evaluation to some of the Department’s most challenging health policy problems. She provides executive leadership and coordination on a broad range of health care financing, coverage, access, public health, and quality issues.</p> <p data-bbox="662 787 1421 1123">Prior to her service in ASPE, Nancy held a variety of management positions in CMS including directing the policy team in the Office of Health Insurance Exchanges, serving as Deputy Director of the CMS Office of Legislation, and serving as Director of the Special Analysis Staff. She has worked with Congress on a number of major pieces of legislation over the course of her career including the Affordable Care Act in 2010, the Medicare Modernization Act of 2003, the Balanced Budget Act of 1997, the Health Insurance Portability and Accountability Act of 1996, and the Medicare Catastrophic Coverage Act of 1988.</p> <p data-bbox="662 1138 1396 1264">Nancy joined the Department of Health & Human Services in 1985 as a presidential management intern after receiving Master’s degrees in political science and public administration from the University of Illinois at Urbana.</p>



Karynlee Harrington

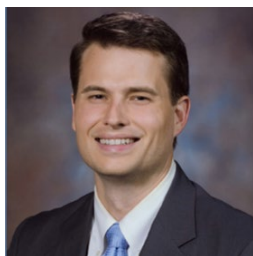
Executive Director

Maine Health Data Organization

Karynlee Harrington is executive director of the Maine Health Data Organization (MHDO) and the Maine Quality Forum (MQF) — both independent agencies that are part of Maine’s state government — responsible for health care data collection and improving health care quality, respectively. The agencies are required to collaborate on promoting the transparency of health care costs and quality information in Maine. Under Karynlee’s leadership, in 2014 the MHDO was awarded a \$3 million grant to build the state’s health care cost and quality transparency website, CompareMaine. CompareMaine has been recognized nationally as one of the most comprehensive and consumer-friendly health care transparency websites in the country.

Prior to her current role, Karynlee served as Executive Director of the state’s Dirigo Health Agency, where she led the team in developing, implementing, and securing financing for the state’s subsidized health insurance program designed for small business, the self-employed, and individuals. The program covered over 700 small business and self-employed individuals and provided access to lower cost health insurance to over 40,000 Mainers before it ended and transitioned its membership to the federal exchange.

Karynlee started her career working in the insurance industry. When she left in 2003, she was vice president of sales and customer support for CIGNA HealthCare of Maine and New Hampshire, where she worked with many of the largest employers in the state of Maine. She is currently chair of the board of directors for the National Association of Health Data Organizations and has over 20 years’ experience working in an executive role in health care. She earned her BS from the University of New Hampshire in health management and policy.



Kyle Russell

Chief Executive Officer

Virginia Health Information

Kyle Russell is CEO of Virginia Health Information (VHI), the nonprofit organization that operates the Commonwealth’s Health Information Exchange, Emergency Department Care Coordination Program (EDCCP), All-Payer Claims Database (APCD), and several other data collection systems. He joined VHI in 2013 and previously held roles within the organization overseeing strategic partnerships, analytical reporting, and program performance.

Prior to joining VHI, Kyle managed revenue cycle operations at Hospital Corporation of America. He holds a Master of Science in decision analytics and a Bachelor of Science in finance from Virginia Commonwealth University where he was a Dean’s Scholar awardee. He serves as adjunct faculty within the VCU Master of Health Administration program, has been published in several academic journals including *Health Affairs*, and sits on the Board of Directors for the National Association of Health Data Organizations (NAHDO) and Covenant Woods Continuing Care Retirement Community.



Diane Rydrych

**Assistant Commissioner,
Health Systems Bureau**

Minnesota Department of Health

Diane Rydrych is assistant commissioner for the Health Systems Bureau at the Minnesota Department of Health. In that role, she oversees the department's health policy, health regulation, and medical cannabis divisions. Her portfolio includes leadership over a wide range of health reform initiatives related to patient-centered health care homes, e-health and data exchange, insurance regulation, health care spending, and payment reform, as well as COVID-19 response activities related to health care system and long-term care capacity and resilience. Diane has a Master's degree in health policy from the University of Minnesota's Humphrey School of Public Affairs.



Elizabeth Schumacher

**Deputy Director, Division of
Regulations and Standards,
Office of Health Plan Standards
and Compliance Assistance**

US Department of Labor

Elizabeth Schumacher is the Deputy Director of the Division of Regulations and Standards within the Office of Health Plan Standards and Compliance Assistance at the US Department of Labor. She manages regulatory projects and subregulatory guidance projects affecting group health plans under Part 7 of ERISA. She participates in the tri-Department (Departments of Labor, Health and Human Services, and the Treasury) team responsible for implementing the No Surprises Act. Elizabeth is a graduate of the University of Maryland School of Law.



Herb Wong, PhD

Director, Division of Statistical Research and Methods

Agency for Healthcare Research and Quality, Center for Financing, Access and Cost Trends

Herbert S. Wong, PhD, is Director of the Division of Statistical Research and Methods in the Agency for Healthcare Research and Quality (AHRQ), Center for Financing, Access and Cost Trends (CFACT). In this role, he leads a professional research staff with diverse training, skills, and backgrounds and provides strategic direction for data innovations, statistical methods, and research in the areas of markets and systems.

Trained as an economist, he has over 30 years of experience working for the federal government on health care-related issues and research database development. Herb played an integral role in the development of the Healthcare Cost and Utilization Project (HCUP), a federal program that captures nearly the universe of hospital inpatient discharge records. He has expertise with discharge-level and insurance claims-level databases. He has led several AHRQ data innovations initiatives including Synthetic Healthcare Database for Research (SyH-DR) and Physician and Physician Practice Research Database (3P-RD). He is also involved with the development of the Social Determinants of Health Research Database (SDoH).

In his research, he has analyzed issues related to pricing and health care market competition. Herb's work appears in journals such as *Health Services Research*, *Inquiry*, *Journal of Health Economics*, *Medical Care*, *Medical Care Research and Review*, *Southern Economic Journal*, and *Review of Industrial Organization*. He serves on the editorial board of *Medical Care Research and Review*. In addition, Herb served as Vice Chairman of the Maryland Health Services Cost and Review Commission. He received his PhD and MA degrees in economics from Northwestern University. He earned his BA in economics from Brandeis University.

State Health Data Leaders



Kristin Paulson

Chief Executive Officer (CEO)

Center for Improving Value in Health Care (CIVHC)

Kristin Paulson is the CEO at the Center for Improving Value in Health Care, the designated administrator of the Colorado All-Payer Claims Database (CO APCD). Her work encompasses everything from establishing a reliable, high-quality data set to engaging local providers and communities in evidence-driven improvements to the health and health care of Coloradans to working with researchers, government, and other partners to identify new ways to use the data from the CO APCD to inform health care delivery and payment reform. Kristin has her bachelor's degree in biology from the University of Colorado at Boulder and her Master of Public Health and Juris Doctor from the University of Minnesota. In 2018-2019, she was a Robert Wood Johnson Health Policy fellow on the majority Ways and Means Committee. She enjoys spending non-work time exploring Colorado and its beautiful outdoors, working in animal rescue, and planning her next adventures.



Jo Porter, MPH

Director

Institute for Health Policy and Practice

Co-Chair

All-Payer Claims Database Council

Jo Porter serves as Director of the Institute for Health Policy and Practice. She also co-chairs the All-Payer Claims Database Council (APCD Council), a partnership program of the National Association of Health Data Organizations and IHPP. Jo has been working on shared learning and advancing APCD development and use for almost 15 years, and recently served on the U.S. Department of Labor State All-Payer Claims Databases Advisory Committee (SAPCDAC). Jo has a broad range of health policy experience at the state and national levels. She is an active participant in the Academy Health State-University Partnership Learning Network (SUPLN) and is currently the chair of that group's steering committee.

Jo has a Bachelor of Science in microbiology, with a minor in health management and policy, graduating summa cum laude from the University of New Hampshire. She earned her Master of Public Health, with honors, with dual concentrations in epidemiology/biostatistics and social and behavioral health from Boston University.



Caitlin Sullivan

Deputy Executive Director, Health Informatics and Reporting

Center for Health Information and Analysis (CHIA)

Caitlin Sullivan serves as Deputy Executive Director for Health Informatics and Reporting at the Massachusetts Center for Health Information and Analysis (CHIA). In this role, she leads data collection, analysis, and reporting on total health care expenditures, provider price variation, alternative payment method adoption, insurance coverage and premiums, and quality measurement, as well as new initiatives on topics of emerging health policy and public health interest. In addition, Caitlin participates in several interagency and multistate working groups to align data strategies and promote health equity, transparency, and collaboration among health care delivery system participants, policymakers, and the public. Caitlin joined CHIA upon its inception in 2012 and holds a Master of Public Health degree from Boston University and a Bachelor of Arts degree from College of the Holy Cross.



Joseph W. Thompson, MD, MPH

President and CEO



Arkansas Center for Health Improvement (ACHI)

Professor of Medicine and Public Health

University of Arkansas for Medical Sciences (UAMS)

Joe Thompson, MD, works at the intersection of clinical care, public health, and health policy. A nationally recognized leader in the quality and financing of health care, Dr. Thompson heads the Arkansas Center for Health Improvement in its efforts to address, through individual choice and influential policy, emerging and legacy health issues. Since the Center's inception through the Arkansas Healthcare Transparency Initiative Act, Dr. Thompson has led ACHI's development of the Arkansas All-Payer Claims Database into a robust data asset used to inform several aspects of the state's health care landscape. He has also led state and national efforts in planning and implementing health care financing reform, health promotion, and disease prevention focusing on health threats from tobacco and obesity to the opioid crisis. Dr. Thompson currently oversees the implementation of a new program, NaloxHome, that provides free naloxone to hospital emergency rooms for patients who have experienced an overdose or are at risk for an overdose. He was Arkansas' inaugural surgeon general, serving in the administrations of Mike Huckabee (R) and Mike Beebe (D) for 10 years.

National Health Policy, Purchaser and Data Leaders

Team member	Biography
 <p>Joseph Antos, PhD Senior Fellow and the Wilson H. Taylor Scholar in Health Care and Retirement Policy American Enterprise Institute</p>	<p>Joseph Antos, PhD, is a Senior Fellow and the Wilson H. Taylor Scholar in Health Care and Retirement Policy at the American Enterprise Institute, where his work focuses on the economics of health policy, including Medicare, the uninsured, the Affordable Care Act, and the overall reform of the health care system. He is also an adjunct associate professor at George Washington University. He is the Vice-Chair of the Maryland Health Services Cost Review Commission, where he is serving a fourth term as a commissioner. Before joining AEI, Dr. Antos held senior positions at the Congressional Budget Office, the U.S. Department of Health and Human Services, the President’s Council of Economic Advisers, and the U.S. Office of Management and Budget.</p>
 <p>Lisa Bari, MBA, MPH Chief Executive Officer (CEO) Civitas Networks for Health</p>	<p>Lisa Bari is the CEO of Civitas Networks for Health, the national nonprofit organization with a mission to support community and data-led health improvement and information exchange to address health outcomes and provide the infrastructure for health equity. Civitas Networks for Health counts more than 180 regional health improvement collaboratives, regional and statewide health information exchanges, and affiliated organizations as members.</p> <p>Lisa previously served as the interim CEO of the Strategic Health Information Exchange Collaborative, the health IT and interoperability lead at the Centers for Medicare & Medicaid Services (CMS) Innovation Center working on primary care payment models, and earlier in her career, part of the executive leadership team of an electronic health records company. She holds an MBA from Purdue University and an MPH in health policy from the Harvard T.H. Chan School of Public Health.</p> <p>Learn more about Civitas Networks for Health at www.civitasforhealth.org, and learn more about Lisa at www.lisabari.com.</p>



Niall Brennan

Chief Analytics and Privacy Officer

Clarify Health

Niall Brennan is the Chief Analytics and Privacy Officer at Clarify Health, where he leads the company’s analytics and informatics strategy. He also heads the Clarify Health Institute, which leverages Clarify’s data assets to provide thought leadership and establishes research partnerships with academics and policymakers across the industry. Prior to Clarify, he was President and CEO of the Health Care Cost Institute and served as Chief Data Officer at the Centers for Medicare & Medicaid Services (CMS), where he led the Obama administration’s health care transparency efforts, built an advanced analytics enterprise, and played a key role in implementing numerous Affordable Care Act provisions, including the Qualified Entity Program and the Physician Payments Sunshine Act. Niall received his MPP from Georgetown University and his BA from University College Dublin, Ireland.



Michael Chernew, PhD

Leonard D. Schaeffer Professor of Health Care Policy, Director of the Healthcare Markets and Regulation Lab, Department of Health Care Policy

Harvard Medical School

Michael Chernew, PhD, is the Leonard D. Schaeffer Professor of Health Care Policy and director of the Healthcare Markets and Regulation (HMR) Lab in the Department of Health Care Policy at Harvard Medical School. Dr. Chernew’s research examines several areas related to improving the health care system including studies of novel benefit designs, Medicare Advantage, alternative payment models, low-value care, and the causes and consequences of rising health care spending.

Dr. Chernew is currently serving as Chair of the Medicare Payment Advisory Commission (MedPAC) while previously serving as vice chair 2012-2014 and as a member 2008-2012. In 2000, 2004, and 2010, he served on technical advisory panels for the Centers for Medicare & Medicaid Services (CMS) that reviewed the assumptions used by Medicare actuaries to assess the financial status of Medicare trust funds. He is a member of the Congressional Budget Office’s Panel of Health Advisors and vice chair of the Massachusetts Health Connector Board. Dr. Chernew is a member of the National Academy of Sciences, a research associate at the National Bureau of Economic Research, and a senior visiting fellow at MITRE. He is currently a co-editor of the *American Journal of Managed Care*.

Dr. Chernew earned his undergraduate degree from the University of Pennsylvania and his PhD in economics from Stanford University. In 1998, he was awarded the John D. Thompson Prize for Young Investigators by the Association of University Programs in Public Health. In 1999, he received the Alice S. Hersh Young Investigator Award from the Association of Health Services Research.



Matthew Fiedler

Senior Fellow

USC-Brookings Schaeffer Initiative
for Health Policy

Matthew Fiedler is a senior fellow with the USC-Brookings Schaeffer Initiative for Health Policy. His research examines a range of topics in health care economics and health care policy. Prior to joining the Brookings Institution in January 2017, Matthew served as Chief Economist of the Council of Economic Advisers, where he oversaw the Council's work on health care policy, including implementation of the Affordable Care Act's health insurance and health care payment reforms. He holds a PhD in economics from Harvard University and a BA in mathematics and economics from Swarthmore College.



Emma Hoo

Director, Value-Based Purchasing

Purchaser Business Group on
Health

Emma Hoo focuses on value-purchasing, accountability, quality measurement, and data initiatives at the Purchaser Business Group on Health (PBGH), including PBGH's Health Value Index and advanced primary care measures, use of patient-reported outcomes measures, and prescription drug value-purchasing strategies. Current activities include mental health initiatives, digital health tools assessment, and efforts to develop health-related quality of life and pain measures in oncology care. She has managed joint purchasing and performance measurement initiatives for health plan, pharmacy benefit, retiree, and disease management services on behalf of PBGH members. She has also evaluated and implemented data analytic solutions on behalf of large purchasers to improve health care performance reporting. Emma has authored papers on provider network management and design, consumer-directed health plans, ACOs, and quality reporting requirements for health insurance exchanges. She serves on the National Quality Forum Measures Application Partnership and Cost and Efficiency Measures Committee and represents purchasers on the California Department of Health Care Access and Information (HCAI) Health Care Payments Data (HPD) Program Advisory Committee.

Previously, she was director of operations for a Northern California medical group, with responsibility for contracting, data analysis, and information systems. Emma received her Bachelor of Arts in social studies from Harvard University.



Frederick Isasi, JD, MPH

Executive Director

Families USA

Frederick Isasi (pronunciation: ee-saa-cee) is executive director of Families USA (FUSA), one of the nation's leading nonprofit, nonpartisan health care advocacy organizations established to ensure that the best health and health care are equally accessible and affordable to all. Before joining FUSA, Frederick was a division director at the bipartisan National Governors Association and vice president and founder of the health policy department at the Advisory Board Company. He also previously served as senior legislative counsel on health care for U.S. Senator Jeff Bingaman (D-N.M.), which allowed him to apply the knowledge he gained during years of leadership in the health care industry. As a national thought leader and subject matter expert on the social issues and solutions surrounding health care affordability, driving value in health care, equitable health care, and high-quality coverage, Frederick has testified often at congressional hearings and is regularly featured in national media outlets, including *The New York Times*, NBC, Bloomberg, *The Wall Street Journal*, and the *Washington Post*. He holds a Juris Doctor from Duke University School of Law, a Master of Public Health from the University of North Carolina, and a Bachelor of Science from the University of Wisconsin. A Cuban-American, Frederick is a proud member of the LGBTQ+ community and resides in Washington, D.C.



Christine Monahan, JD

**Assistant Research Professor,
Faculty Member**

Center on Health Insurance
Reforms, Georgetown University

Christine Monahan, JD, is an assistant research professor and faculty member at the Center on Health Insurance Reforms (CHIR) at Georgetown University's McCourt School of Public Policy. At CHIR, Christine researches and authors papers, blogs, and related resources and provides technical assistance on federal and state legislation and regulation relating to private health insurance, including the development of a public option, health equity, and facility fees.

Prior to joining the Georgetown faculty, Christine was counsel for American Oversight, where she filed and litigated federal and state public record requests seeking to shed light on government action, including any malfeasance or unethical conduct, with a particular focus on federal health agencies and state and federal responses to the coronavirus pandemic. She also previously worked as an associate at the law firm Mehri and Skalet, PLLC, where she handled a diverse litigation caseload focused on insurance, health care, and consumer protection issues, and clerked for the Honorable Judith Rogers of the U.S. Court of Appeals for the D.C. Circuit. She graduated from Yale Law School in 2016.



Maureen Mustard

Independent Consultant

Maureen Mustard is an independent consultant who previously served as director of healthcare analytics for the New Hampshire Insurance Department (NHID), where she managed the data collection efforts for the NH APCD and many innovative projects that leveraged the APCD data, including NHHealthCost.org. In 2021, Maureen served as chair of the State All-Payer Claims Data Advisory Committee (SAPCDAC) that produced a report and recommendations for the standardized collection of self-funded data to the secretary of the U.S. Department of Labor.



Allison Oelschlaeger

**Chief Data Officer and Director,
Office of Enterprise Data &
Analytics**

Centers for Medicare & Medicaid
Services

Allison Oelschlaeger is Chief Data Officer and Director of the Office of Enterprise Data & Analytics (OEDA) at the Centers for Medicare & Medicaid Services (CMS). In this role, she focuses on transforming the American health care system by connecting people to data and analytics.

Allison oversees the systems and policies for sharing CMS data with health system stakeholders such as beneficiaries, researchers, and providers. She coordinates and directs the public release of CMS data and information products. She also manages the development of advanced analytics using CMS data that help inform policy decisions and evaluate programs.

Before joining CMS, Allison worked at the Lewin Group, where she specialized in program evaluation and data analysis. She is a graduate of Georgetown University.



Lisa Simpson, MD

**President and Chief Executive
Officer**

AcademyHealth

Lisa Simpson, MD, has been president and chief executive officer of AcademyHealth since 2011. A nationally recognized health policy researcher and pediatrician, she is a passionate advocate for the translation of research into policy and practice. Her research, and over 100 articles and commentaries in peer-reviewed journals, focuses on the role of evidence and data in improving health and health care, particularly for children and vulnerable populations.

Before joining AcademyHealth, Dr. Simpson spent eight years as a professor of pediatrics, first as an endowed chair in child health policy at the University of South Florida and then as Director of the Child Policy Research Center at Cincinnati Children's Hospital Medical Center and the University of Cincinnati. She served as Deputy Director of the Agency for Healthcare Research and Quality from 1996 to 2002.

Dr. Simpson serves on the Board of Directors of the Institute for Accountable Care and the National Health Council and the Editorial Board of HSR. In October 2013, she was elected to the National Academy of Medicine (formerly the Institute of Medicine) and that same year was awarded an honorary Doctor of Science degree by the Georgetown University School of Nursing and Health Studies.



Lee Spangler, JD

Associate Professor
MPACH

Executive Director
Texas All-Payor Claims Database

Lee Spangler is Executive Director of the Texas All-Payor Claims Database at the University of Texas Health Science Center’s Center for Health Care Data.

Lee joined the Center for Health Care Data early in 2022. Previously, he was Vice President of Government Relations at Blue Cross and Blue Shield of Texas (BCBSTX), where he directed the company’s state advocacy efforts.

Prior to BCBSTX, Lee worked for 16 years at the Texas Medical Association, where he served as Vice President of Medical Economics. In that role, he represented, developed policy for, and advocated for the Texas Medical Association on regulatory, socioeconomic, and health policy issues at state and federal levels. Before his appointment as Vice President, Lee was Associate General Counsel practicing insurance law, health law, and administrative law for the Association.

Early in his career, he was the acting general counsel for the Texas State Board of Physician Assistant Examiners, a staff attorney for the Texas State Board of Medical Examiners, and a staff attorney with the Texas Department of Insurance where he specialized in issues relating to HMO solvency.

Lee earned his undergraduate degree in business administration from Saint Edward’s University in Austin and his Juris Doctor from the University of Dayton School of Law. Among his accomplishments is his appointment to the Texas Attorney General’s HIPAA Preemption Analysis Task Force, where he assisted the Attorney General and his staff in reviewing Texas laws that relate to confidential health information. Lee is a past President of the Texas Association of Health Plans and a past chair of the State Bar of Texas Health Law Section.



Kendall Strong

Senior Policy Analyst

Bipartisan Policy Center’s Health Project

Kendall Strong is a senior policy analyst for the Bipartisan Policy Center’s Health Project. Prior to joining BPC, she served five and a half years for Congressman C.A. Dutch Ruppersberger (MD-02), a senior member of the House Appropriations Committee. In this role, Kendall was responsible for managing a wide portfolio of issue areas, including health care, social welfare, housing, and education. She earned her Master of Business Administration from the University of Maryland’s Robert H. Smith School of Business. She also holds a Bachelor of Arts in political science from Virginia Tech.



Norm Thurston, PhD

Executive Director

National Association of Health Data Organizations

Norman Thurston is executive director for the National Association of Health Data Organizations (NAHDO). He was a policy analyst and health economist for the Utah Department of Health from 2003 until 2013. From 2013 to 2019, he was Director of the Office of Health Care Statistics, which is responsible for the collection, analysis, and dissemination of data related to health care cost and quality for the state of Utah. In previous roles, he served as policy advisor and executive staff for health system reform efforts in Utah. Before joining the state, Norm worked for eight years as an assistant professor of economics at Brigham Young University. He has a Master's and a PhD in economics from Princeton University. Norm was elected to the Utah House of Representatives in 2014.



Christopher Whaley, PhD

Health Economist

RAND Corporation

Christopher Whaley, PhD, is a health economist at the RAND Corporation and a professor at the RAND Pardee Graduate School. He received his PhD in health economics from the University of California, Berkeley. His research, which focuses on health care price transparency and market structure, has been published in leading clinical, health policy, and economics journals and has been covered by *The New York Times*, *The Wall Street Journal*, *Forbes*, and CNN. Christopher has presented results to state and federal policymakers, including the California State Assembly, Texas House Select Committee on Health Care Reform, Executive Office of the President, Congressional Budget Office, and the Federal Trade Commission.